Goddard Riverside Board of Directors

**President**
Betsy Newell

**First Vice President**
Maureen Golden

**Secretary**
Kayalyn A. Marafioti

**Treasurer**
Howard S. Stein

**Board of Directors**
Joan Amron
Summer Anderson
Christopher Auguste
Doris V. Brunson
Richard A. Burgheim
Marcia Bystryn
Sender Cohen
Betsy Dean
Ariela R. Dubler
Page D. Edmunds
Michael Friedman
Theresa Gillis
Victor A. Gonzalez
Susan Grobman
Stanley D. Heckman*
Mary Ellen Keating
Fern J. Khan
J.P. Leventhal
Dr. Barry Levine
Elizabeth Lubetkin Lipton
Jacqueline Long
Paola Lozano
Josh Marwell
Ann McGovern
Linn Cary Mehta
Sabina Menschel
Amy S. Mintzer
Bradley Muro
Laura N. Page
Sugeni Pérez-Sadler
David Phillips
Laurence J. Pomerance
Kenna Reehil
Susan Richman
Nancy Rochford
Mary Ellen Rudolph*
Daniel E. Siff*
Barbara Tarmy
Sheila C. Thimba
Waide Warner, Jr.
Rhonda White
Carolyn Workman

**Honorary Members**
Eileen D'Agostino*
Anne M. Powell*

*Past Presidents

**Executive Director**
Stephan Russo
Dear Friends,

This has been a year of so many accomplishments!

• Capitol Hall Residence renovation was completed and now 200 formerly homeless men and women have a new home with support services to build new lives.

• Options Institute joined the national dialogue on training and got invited to a White House summit on college access.

• We published the Nourish FIRST study, which uncovered a significant need for more services to help elders stay in their homes.

The credit for all that we have done goes to the commitment and leadership of our excellent staff and board of directors. This year the leadership of our board of directors and staff took a crucial step for Goddard Riverside Community Center’s future as an organization: we developed our first agency-wide strategic plan. Together we discussed how to build a sustainable plan for the years ahead and reaffirmed the importance of the settlement house philosophy to everything we do.

Seven key value statements emerged from that planning process. As they shape our future, they also shape the pages of this annual report:

Integrity  
Lifelong Learning  
Community  
Leadership  
Partnership  
Innovation  
Fiscal Responsibility

These values exemplify the best of Goddard Riverside: the work we do, the people we serve and our aspirations for the future.

Best wishes,

Betsy Newell  
President

Stephan Russo  
Executive Director
STRATEGIC PLANS are about integrity. They are about conversations of sustainability, community, and in our case, the role of a modern day settlement house in today’s society. These discussions excite us and over the past nine months, board members, staff, volunteers, program participants, and funders have intensely debated the top issues that are essential to our long term health. As a result, a strategic plan was adopted that will serve as a road map to our growth and sustainability over the next five years. Though this plan allows us to remain transparent to all stakeholders, we are most proud to maintain our integrity and remain accountable to the people we serve.
THE OTHER PLACE is a testament to the benefits of lifelong learning. Proudly known as TOP, The Other Place serves individuals with a history of mental illness, which has impaired their ability to be active members of the community. It teaches each person the skills they need to change their lives, by coaching them, building on their strengths, and providing learning opportunities through work. Participants are empowered to run all aspects of the program, from preparing food to scheduling activities, and when they are ready, Goddard Riverside can provide employment opportunities in other program areas. Slowly our participants begin to find a new self and reintegrate into society, beautifully illustrating that it is never too late to enrich your life with new learning experiences.
NORC (Naturally Occurring Retirement Community), at its core, is a celebration of community. We foster this spirit of kinship among our older adults by helping them gracefully age in their homes on the Upper West Side. This means we provide on-site services that range from helping with medical care to arranging social outings, but the real reason this community thrives is because of the bonds our seniors form with one another. It happens through a shared Sunday dinner, a leisurely stroll in Central Park, or over an intense game of chess. These are the moments a community comes to life and our neighborhoods are filled with laughter and kindness. Because of NORC, our older adults are able to celebrate these experiences every day.
NOURISH FIRST is leading the discussion on issues deeply affecting one of our most vulnerable populations, homebound seniors. We discovered that nearly 42% of our homebound older adults were dropped from the home delivered meals program because of a city change in eligibility. It was alarming, but we saw an opportunity to be a catalyst for change. Our findings became Nourish FIRST, a study of frail homebound seniors that looked beyond the numbers to reveal that older adults were coping with chronic illness, food insecurity and other unmet needs. When we shared the study with government leaders, they restored hundreds of city funded meals to homebound seniors. This leading study became a tool to shape public policy and allowed us to have a strong voice for those who were not being heard.
STAR LEARNING CENTER exists because of strong partnerships between 300 students and tutors. When a child comes to us, experiencing academic struggles, our tutors start by working through a child’s frustration. They answer difficult homework questions, help with reading skills, and tackle math problems. It is within these tasks that confidence begins to grow and a student can finally see a pathway to success. The student/tutor relationship helps children realize their full academic potential and produces confident students. Our tutors do all they can to make sure that every child feels supported, and with a partnership built on trust, there is no limit to what they can achieve.
CAPITOL HALL has been a symbol of innovation since the opening of its doors. It was one of the city’s first supportive housing residences that realized the vision of dignified, permanent living spaces for formerly homeless men and women. It paved the way for the creation of more supportive housing by bringing stability to those who needed a home. Since then, Capitol Hall has been transformed into a modern space where 202 people now enjoy the comforts of private kitchens and baths and beautiful common areas. Residents of Capitol Hall, like Robert (below) have a key to their room and a place to call home, which is why we stay innovative, to give stability and dignity to their lives.
Giving Creates Change. How We Give...

Where the Money Comes From
18% Contributions
61% Government Grants
4% Program Fees
3% Special Events
1% In Kind Services
8% Net Investment Income
3% Reimbursements
2% Other

Where the Money Goes
Programs
15% Youth
13% Seniors & Adults
48% Housing & Homeless
11% Preschool

Support
8% Management & General
5% Fundraising

A copy of our latest audited financials can be found at goddard.org
...is a Reflection of Our Values.

### Statement of Activities

<table>
<thead>
<tr>
<th>Revenue</th>
<th>June 30, 2014</th>
<th>June 30, 2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions</td>
<td>$5,203,139</td>
<td>$3,952,260</td>
</tr>
<tr>
<td>Government Grants</td>
<td>$17,359,702</td>
<td>$17,645,973</td>
</tr>
<tr>
<td>Program Fees</td>
<td>$1,245,481</td>
<td>$1,271,493</td>
</tr>
<tr>
<td>Special Events (minus expenses)</td>
<td>$754,366</td>
<td>$939,349</td>
</tr>
<tr>
<td>In-Kind Services</td>
<td>$350,713</td>
<td>$633,473</td>
</tr>
<tr>
<td>Net Investment Income</td>
<td>$2,278,353</td>
<td>$1,712,680</td>
</tr>
<tr>
<td>Reimbursements</td>
<td>$946,796</td>
<td>$1,010,494</td>
</tr>
<tr>
<td>Other</td>
<td>$444,179</td>
<td>$361,946</td>
</tr>
<tr>
<td><strong>TOTAL REVENUE</strong></td>
<td><strong>$28,582,729</strong></td>
<td><strong>$27,527,668</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Expenses</th>
<th>June 30, 2014</th>
<th>June 30, 2013</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Program Services</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Youth</td>
<td>$4,163,293</td>
<td>$4,031,088</td>
</tr>
<tr>
<td>Seniors and Adults</td>
<td>$3,411,574</td>
<td>$2,472,049</td>
</tr>
<tr>
<td>Housing and Homeless</td>
<td>$12,965,363</td>
<td>$13,006,540</td>
</tr>
<tr>
<td>Preschool</td>
<td>$3,102,015</td>
<td>$4,093,701</td>
</tr>
<tr>
<td><strong>TOTAL PROGRAM EXPENSES</strong></td>
<td><strong>$23,642,245</strong></td>
<td><strong>$23,603,378</strong></td>
</tr>
</tbody>
</table>

| **Support Services**                         |               |               |
| Management & General                         | $2,158,966    | $2,118,283    |
| Fundraising                                  | $1,285,068    | $948,592      |
| **TOTAL SUPPORT EXPENSES**                   | **$3,444,034**| **$3,066,875**|
| **TOTAL EXPENSES**                           | **$27,086,279**| **$26,670,253**|

| Change in Net Assets                         | $1,496,450    | $857,415      |
| Net Assets at Beginning Year                 | $19,283,135   | $18,425,720   |
| **NET ASSETS AT END OF YEAR**                | **$20,779,585**| **$19,283,135**|

### Summary Statement of Financial Position

<table>
<thead>
<tr>
<th></th>
<th>June 30, 2014</th>
<th>June 30, 2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Assets</td>
<td>$28,359,499</td>
<td>$25,733,940</td>
</tr>
<tr>
<td>Liabilities</td>
<td>$7,579,914</td>
<td>$6,450,805</td>
</tr>
<tr>
<td><strong>NET ASSETS</strong></td>
<td><strong>$20,779,585</strong></td>
<td><strong>$19,283,135</strong></td>
</tr>
</tbody>
</table>
Our Donors: July 1, 2013 - June 30, 2014

$200,000+
Anonymous (2)
The Charles Hayden Foundation
The Clark Foundation
Robin Hood Foundation
Single Stop USA
Tiger Foundation

$100,000 to $199,999
Anonymous
Altman Foundation
Booth Ferris Foundation
The Carson Family Charitable Trust
The Pinkerton Foundation

$75,000 to $99,999
Carolan Workman
The Charina Endowment Fund, Inc.
Starr International Foundation

$25,000 to $74,999
Anonymous
Summer and Clyde B. Anderson
Barker Welfare Foundation
Barnes & Noble, Inc.
Estate of Ruth Bleeks
Capital One Foundation
The Frances L. and Edwin L. Cummings Memorial Fund
Jesse M. Furman and Ariela R. Dubler
Greenacre Foundation
The Hagedorn Fund
The Rona Jaffe Foundation
Theodore Luce Charitable Trust
The Martin Family Fund
New York Life Foundation
New Yorkers for Children
Penguin Random House
The Price Family Foundation
Leonard Riggio
The Rudin Foundation, Inc.
Marty and Dorothy Silverman Foundation
The Taft Foundation
Tides Foundation

$10,000 to $24,999
Abrams, Inc.
Louis and Anne Abrons Foundation, Inc.
The Lily Auchincloss Foundation
Black Dog & Leventhal Publishers
Estate of KLFC Cary
Coach
Sender Cohen and Tali Rosenblatt
The Dammann Fund
Robert and Jane Grenadier Friedman
Lily Palmer Fry Memorial Trust
Hachette Book Group
HarperCollins Publishers
Stanley D. Heckman and Sone Takahara
Ingram Content Group
The Frances Lear Foundation
John and Jane Loose
Paola Lozano
Macmillan Publishing Company
DJ McManus Foundation
Laurence J. Pomerance
Matthew W. and Nina Bogosian Quigley
Kanti R. and Susan S. Rai
Carolyn K. Reidy
Mary Ellen and James N. Rudolph
Scholastic, Inc.
Simon & Schuster, Inc.
The Seth Sprague Educational and Charitable Foundation
Howard S. Stein and B. Jill Comins
Sterling Publishing Co.
West Side Children’s Fund

$5,000 to $9,999
1010 Printing International Limited
Joan and Howard Amron
Dianne Balfour and Carl Adkins
Theodore H. Barth Foundation, Inc.
Marilyn S. Broad Foundation
Richard M. and Elizabeth S. Cashin
The Chatlos Foundation, Inc.
Clearview Festival Production Inc.
Eileen and Nicholas D’Agostino
Frankfurt, Kurnit, Klein & Selz, P.C.
Jane Friedman
Theresa Gillis
Maureen Golden
Goldman Sonnenfeld Foundation
Michael and Rena Gordon
Grenadier Realty Corp.
George and Antonia Grumbach, Jr.
J.P. and Ellen Leventhal
Barry and Shirley Levine
Dana Lichty and Jim Weikart
Barbara G. Lifton
Kayalyn A. Marafioti and David R. Marshall
Joshua Marwell and Chitra Bopardikar
Ann McGovern
Deborah and Jason McManus
Betsy and Peter Newell
Elizabeth J. Nields
Open Road Media
David and Ellen Phillips
Phoenix Color Corp.
Eric and Gillian Rosenfeld
Linda R. and Andrew Safran
Sheri Cyd Sandler
Daniel E. and Joan Siff
Mike and Janet Cohn Slosberg
Heidi Stamas
Andrew Tobias
Anastasia Vournas
Jeffrey and Felecia Weiss

$1,000 to $4,999
Anonymous
A-1 Creative Packaging Corp
Elaine and Hirschel Abelson
Stephen J. and Lisa Grunwal Adler
Shahara Ahmad-Llewellyn
Louis M. Aledort
Anbinder Family Foundation
Charles C. Anderson
Stuart S. Applebaum Giving Foundation
John and Jody Arnhold
Christopher Auguste and Varuni Nelson
Rose M. Badgeley Residuary Charitable Foundation
Baker & Taylor
Alec Baldwin
Berkey, Noyes & Co. LLC
Melissa A. Berman and Richard Klotz
The Bernard, Irwin & Lila Foundation
Bind-Rite Graphics LLC
Pauline Blasini
Pat Bloise
Helen Bodian and Roger E. Alcaly
BookBub
BookPage Promotion Inc.
The Boston Foundation
Brown Harris Stevens Residential Sales
Jacob and Angela Buchdahl
Judith and Robert Burger
Camilla Calamandrei
Central National-Gottesman Foundation
Susan Chapro
Chronicle Books
Congregation Rodeph Sholom
Julie Copeland and Robert J. Beller
Cowan, DeBaets, Abrahams & Sheppar
Colin Cuskley and Sarah E. Jones
Betsy and Charles R. Dean
David E. and Treva H. Deleuew
Joan DeMayo
Peter K. and Constance K. Dickinson
Howard Dillon and Nell Dillon-Ermers
Daniel and Alisa Doctoroff
Caroline R. Donhauser
Janis Donnau
Robert Dubofsky
Jonathan David Eddy and Jessica Jean Hu
Maureen and David Egen
F&W Publications, Inc.
Federation of Protestant Welfare Agencies
Mildred Feinberg
David and Kathleen Ferguson
Michael and Eileen Friedman
William S. and Lucy Friedman
Fund for City of New York
GAB Assoc. Insurance Brokerage
John Gargiso
Egon Gerard
James D. and Barbara Gerson
The Malcolm Gibbs Foundation
Gilder Foundation
Joseph and Carson Gleberman
Our Donors: July 1, 2013 - June 30, 2014

Goldberg, McDuffie Communications
Jean Golden
Charles N. and Jane Goldman
Sally Gottesman
Evelyn B. Grant
Hillary Green
Martin and Lisa Greenberg
Janet McCarthy Grimm
Jeffrey R. and Paula Gural
Halstead Property
Bruce S. and Rosemary Harris
David P. and Sally G. Heaphy
Robert J. Henderson
Silvon Software
Dana M. and Matthew J. Hiltzik
Steven Hirch
Josephine Lawrence Hopkins Foundation
Houghton Mifflin Harcourt
Hung Hing Off-Set Printing Co., Ltd.
Stephen Ifshin
The Inner Circle
International Creative Management, Inc.
Joel Isaacson
Florence and Evan Janovic
Leila L. and Daniel Javitch
Alan and Susan Kahn
Marion S. Kaplan
Elai Katz and Nicole Duval
Mary Ellen Keating
Linda Keen and Jonathan Brezin
Christopher J. and Daniele Kell, Esq.
Dr. Robert D. Kennedy
Fern June and Mohammed Ismail Khan
Lee and Patty Koenigsberg
Carl Lennertz and Julie D. Andrews
Levine, Plotkin, & Menin, LLP
John J. and Marjorie Lewin
Susan E. Linder
Ann R. and Michael Loeb
Elizabeth Lubetkin and Barry Lipton
Virginia D. Lynch
Lili Lynton and Michael Ryan
M&T Charitable Foundation
Barbara Marcus
Nathaniel C. Marunas
John McParland
Sabina C. Menschel and E. William Priestap
Joyce Menschel
Metzger-Price Fund, Inc.
Edward Miller
Irene Miller and Anoush Khoshkish
Lynn Minton and Edward T. Buhi
Amy S. Mintzer and William Sweeney
Leo Model Foundation
China Cat, Inc.
Richard E. Mooney
Rodman W. Moorhead IV
Bradley Muro
Alvin & Louise Myerberg Family Foundation, Inc.
N.S. Bienstock, Inc.
National Graphic Solutions
Alice Netter
Network for Good
Arthur B. and Eileen D. Newman
John Nicholson
David A. and Suzanne Oliver
Robert and Stephanie Olmsted
Overdrive
Laura N. and Mark Page
Perseus Books Group
Kristina Peterson and Richard Lyn
The Phillips-Green Foundation
Elisabeth de Picciotto
Pine Tree Foundation of New York
W. Reid and Marguerite Pitts
Douglas M. Polley
Sidney and Edith Posel
Annette Pousson
David Pozen
Erica C. and Hector P. Prud’homme
Ms. Jamie Raab
John A. Raphael
Kenna Reehil
Russell L. Roberts
Arlene Roberts
Andrea Jill Rosen
Valerie Ann and John W. Rowe
Mitchell J. and Leslie Rubin
Stephen C. Rubin
Marshall B. Rubin
Eric and Fiona Rudin
Meg Ruley, Jane Rotrosen Agency
Stephan S. Russo and Susan J. Souder
Marvin and Marian Schecter
Marjorie Scheuer
Marianne B. Schnell
Evan Schnittman
Fred and Ellen K. Schreiber
Peter Schuur
Lawrence Schwartz
Gertrude Goldhirsh Schwartz
Robert J. Schweich
Jeffrey Scott Siegel
Jonathan David Sills
Jo Ann and Samuel C. Silverstein
Maggie Sivon
Reed Smith, LLP
Brian Smith and Kalyoje Kostas
Ben Smith
Philip G. Spitzer, AAR.
Marjorie and Michael Stern
Mo Stewart
Paul A. and Valerie C. Street
Stribling & Associates
Linda M. Sylling
Barbara Tarmy and Gary Fradin
Stuart Teacher
Sheila Thimba and George Naykene
Ted Thomte and Janet N. Gifford
Lisa and David Tillinghast
Toppan Leefung
Kathleen H. Tripp
Mark A. Underberg and Diane Engander
United Way of New York City
VASCA NYC
Gigi Verkaik
Laura B. Vogler Foundation
David Watchel and Susan Frunzi
The Rosalie Katz Family Foundation
Walter L. and Carolina G. Weintz
Judith S. Welling and DeWitt C. Baker
Gail L. Williams and Biddle W. Worthington, Jr.
Suzanne and Marc Winkelman
Mary Elizabeth Taylor Wohl
Writers House LLC
Irwin and Judith Wrubel
Richard J. and Jane M. Zenker

Who funds us

Federal
Department of Housing and Urban Development
Substance Abuse and Mental Health Services Administration

New York State
Department of Education
Department of Health
Division of Criminal Justice Services
Higher Education Services Corporation

New York City
Administration for Children’s Services
Department for the Aging
Department of Health and Mental Hygiene
Department of Homeless Services

Interest on Lawyer Account Fund
Judiciary Civil Legal Services
Office of Children and Family Services
Office of Mental Health

Department of Housing Preservation and Development
Department of Youth and Community Development

Other Funding
Citymeals-on-Wheels
Food Bank for New York City
The Fund for Public Schools
Our Programs

CHILDREN AND YOUTH

EarlyLearn and Universal Pre-K Programs
Four early childhood education centers for two-and-a-half to five-year olds.

After School Programming and Summer Day Camps
Three sites with educational assistance, sports, and arts for elementary and middle school students.

Options Center
College access and success counseling and activities from middle school through college graduation.

Star Learning Center
Individual tutoring and educational counseling for elementary, middle, and high school students.

HOMELESS AND FORMERLY HOMELESS ADULTS

Manhattan Outreach Consortium
Borough-wide collaboration, led by Goddard Riverside, to provide services that lead to housing for street-dwelling homeless adults.

The Other Place
A psycho-social club offering arts activities and training in daily living skills.

TOP Opportunities
Employment training, internships, and related services in preparation for competitive wage employment.

Green Keepers
Social purpose business providing supported employment opportunities in horticulture and sanitation.

Safe Haven
Transitional units to enable individuals to move into permanent housing.

OLDER ADULTS

Home-Delivered Meals
Healthy meals delivered six days a week to homebound individuals.

Senior Center
Educational and recreational activities, fitness classes, outings, social services, and breakfast and lunch for older individuals.

Naturally Occurring Retirement Community
Recreational, educational, counseling and supportive services for older adults in three neighborhood buildings.

Senior Supportive Housing Pilot Program
Medically focused case management to ensure vulnerable, low-income seniors residing in GRCC supportive housing remain living independently.

ADVOCACY

Family Council
Activities and forums for all people interested in speaking out on city, state, and federal issues.

Single Stop
Provides connection to public benefits and other essential services for individuals and families.

Goddard Riverside Law Project
Counseling and legal representation for tenants and advocacy for affordable housing.

TRAINING

Options Institute
College access and success training for school and non-profit-based college counselors.

MENTAL HEALTH

ACT Team
Case management and treatment at home for individuals with serious and persistent mental illness.

ARTS AND CULTURE

Community Arts Program
Traditional and cutting-edge film, music, theater, dance, and visual arts performances and activities for all ages.
1. Corner House Residence
2. West 140th Street Residence
   Single Stop
   ACT (Assertive Community Treatment) Team
3. Options Center
4. Goddard Riverside Law Project
   Family Council
5. Head Start Center
6. Naturally Occurring Retirement Community (NORC)
7. Beacon Program
8. Senate Residence
   Safe Haven
9. The Bernie Wohl Center
   After School & Summer Day Camp
   Community Arts Program
10. West 91st Street Day Care Center and Universal Pre-K
11. Phelps House Residence
12. Goddard Riverside Community Center Main Office
    Senior Center
13. TOP Opportunities
14. The Other Place
15. Capitol Hall Residence
16. Goddard Riverside Outreach (Uptown)
17. Home Delivered Meals
18. West 84th Street After School and Summer Day Camp
    Day Care Center
    Star Learning Center
19. West 83rd Street Day Care Center
20. Goddard Riverside Outreach (Downtown)
    Manhattan Outreach Consortium
At Goddard Riverside, we are all in it together. Goddard gives me a reason to get up in the morning. Goddard transforms lives with **Integrity** and compassion. All the staff members go the extra mile for the tenants. Goddard is full of kindness, service, and hospitality. People of all ages and backgrounds are able to be involved in **Lifelong Learning** through our programs. Goddard Riverside is diverse, family and community-oriented. Education is very important to me. Here, I see that the children are learning and listening. Goddard Riverside is a celebration of **Community**. At Goddard, we learn about the issues that affect us. As one of New York City’s historic settlement houses, we are part of a rich tradition. We have a very long history of **Leadership** in the field of housing and homelessness. Goddard Riverside taught me that I am worth something, that I am somebody. Our staff is mission-driven. I am in my own place again thanks to Goddard. Through **Partnership** with other agencies, we affect change. Goddard teaches you how to be part of society again. I have something I thought I wouldn’t have again: dignity and peace of mind. The **Innovation** that underlies all our programming is founded in citizen participation. I grew up here, it is my family. There will never be another Goddard Riverside.

Goddard Riverside is committed to **Fiscal Responsibility** and transparency. Our programs are catalysts for social and economic change, advancing a vision of a more just and compassionate society. Without Goddard, I don’t know where I would be, or IF I would be. I don’t have to give up on my dream to go to college. The supportive housing program show what’s possible to people who have felt hopeless and abandoned. It’s the community. To me the most important thing is to be part of the Goddard Riverside community. Thanks to the outreach workers.

This year has been amazing for me because of moving into a new apartment and continuing in a job that I enjoy. Goddard Riverside really helps empower us to speak up about things that need to be changed.